

Focused on sustainable growth, leveraging a robust foundation

Management Presentation

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Offer structure and key terms

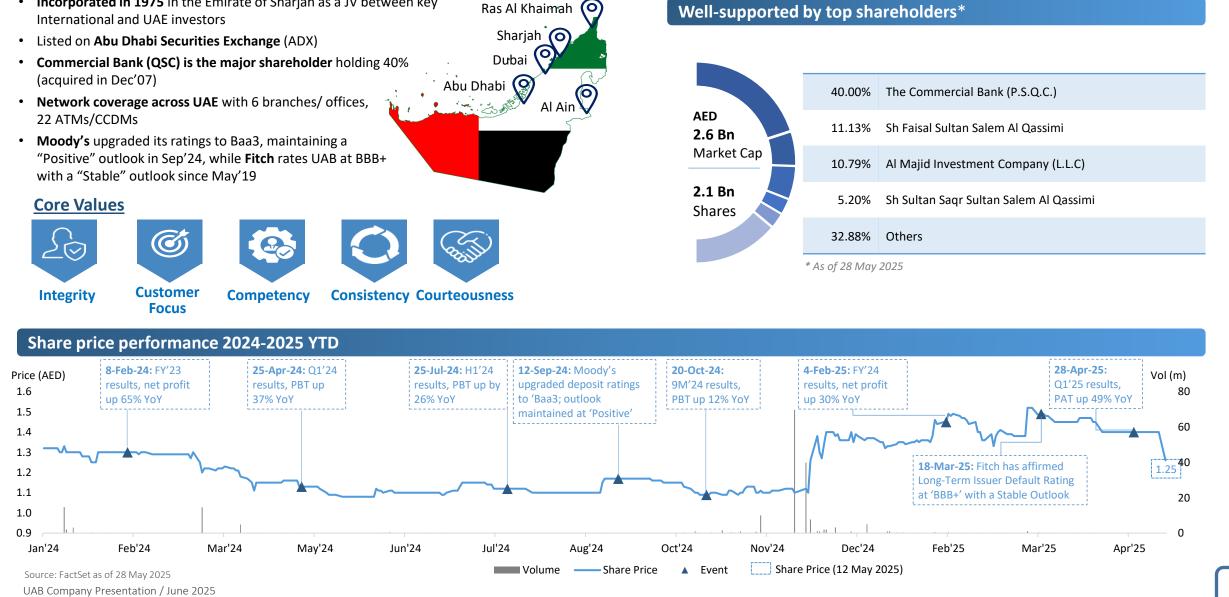


lssuer	United Arab Bank PJSC ("UAB" or the "Bank")
Transaction Type	Rights Issue of ordinary shares
Exchange	Abu Dhabi Securities Exchange ("ADX")
Issue Size	 Size: Up to 1,031,275,325 new shares at an issue price of AED 1 ("Issue Price") Rights ratio: One Right for every two shares held on the Eligibility Date with each Right granting its holder eligibility to subscribe to one new share (2:1) at the Issue Price
Offering Details	UAB is considering increasing its share capital from AED 2,062,550,649 up to AED 3,093,825,974 through the issuance of up to 1,031,275,325 new shares at the nominal value of AED 1 each to the shareholders of the bank, as of the record date (the "Proposed Capital Increase")
Indicative Key Dates	 Publication of invitation to the right issue: 03 June 2025 Record date for Rights Eligibility ("Eligibility Date"): 24 June 2025 First day of rights trading: 30 June 2025 First day of share subscription period: 4 July 2025 Close of rights trading period: 22 July 2025 Close of subscription period: 29 July 2025 Expected listing of new shares on ADX: ~11 August 2025
Use of Proceeds	The Bank intends to use the net proceeds raised from the Rights Issue to strengthen the Bank's capital position and enhance its financial resilience to adverse macro- financial shocks, with the aim to (i) strengthen the Bank's balance sheet by enhancing the ability to meet regulatory requirements and withstand unforeseen economic challenges, and (ii) achieve balanced asset growth in line with the approved strategy of the Bank's Board of Directors, which would result in more sustained profitability
Advisors	 First Abu Dhabi Bank PJSC as Financial Advisor, Lead Manager and Lead Receiving Bank Al Tamimi & Company as Legal Advisor

United Arab Bank: Your trusted banking partner

• Incorporated in 1975 in the Emirate of Sharjah as a JV between key



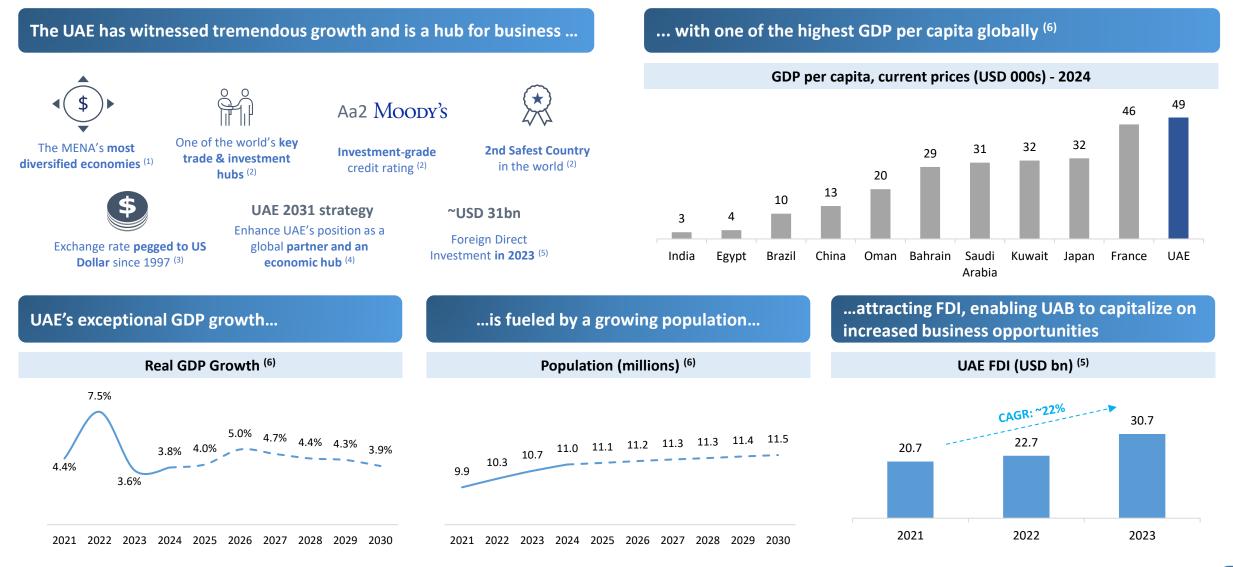


Key Investment Highlights



1 Macro	Superior UAE macro fundamentals driving continued economic growth
2 Positioning	Niche player in the mid-large segment with a growing market share
3 Transformative	Successful execution of turnaround strategy through multifaceted initiatives
4 Growth	Multiple growth-accelerating initiatives to scale-up and diversify product offering
5 Resilient	Robust fundamentals with strong financial performance
6 Excellence	Board and management with extensive, decades-long sector experience and track record



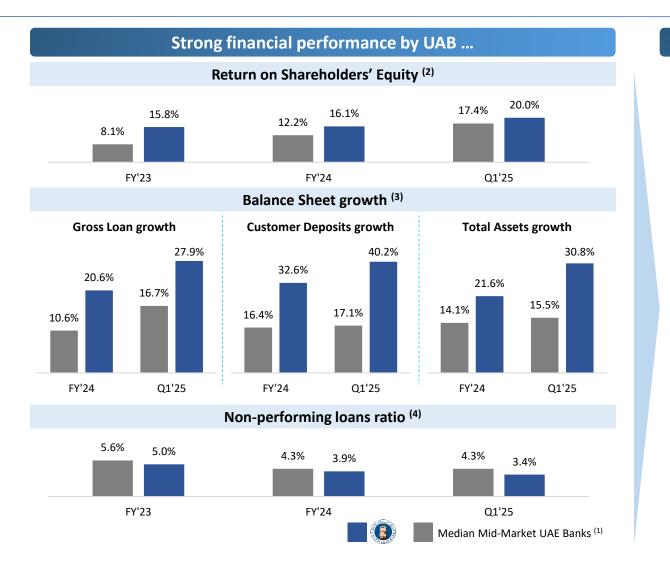


(1) Middle East Council on Foreign Affairs: (2) Global Finance Magazine; (3) The National; (4) Federal Geographic Information Center; (5) UAE's Ministry of Economy; (6) IMF

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2 Niche player in the mid-large segment with a growing market share





... resulting in UAB share price outperforming mid-market UAE Banks ⁽¹⁾



Source: UAB filings, Company fillings Q1'25 excluding Invest Bank which has not reported Q1'25 results, FactSet as of 12 May 2025

Note: (1) Mid-market UAE Banks includes banks with a market cap less than AED15bn; Includes National Bank of Ras Al-Khaimah (ADX), National Bank of Fujairah (ADX), Sharjah Islamic Bank (ADX), Ajman Bank (DFM), National Bank of Umm Al-Qaiwain (ADX), Invest Bank (ADX), BoSh (ADX), and Commercial Bank International (ADX); (2) RoSE calculated as Net income attributable to Shareholder (annual) divided by average of Shareholders' Equity of current and previous year or quarter (Shareholders' Equity calculated as Total Equity Attributable to Shareholders minus Additional Tier 1 (AT1) Capital); Rak Bank, Ajman Bank, NBQ, Invest Bank, BoSh do not have/disclose AT1 capital; (3) YoY growth for the respective periods; (4) CBI has not disclosed the NPL ratio in Q1'25 UAB Company Presentation / June 2025





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³Successful execution of turnaround strategy through multifaceted initiatives (2/2)



Revamped our organisation and governance structure, and promoted a performance-oriented culture



Operating models redefined to align with strategic growth goals



Implemented **comprehensive oversight** on business and (*right*) decision-making across Board and Management-levels



Bolstered our operational resilience through implementation of new systems & technologies to enhance our architecture, monitoring and controls. Constantly exploring optimal utilization of AI/ML capabilities to improve our processes such as credit underwriting, AML/CFT and records management to elevate client experience and mitigate risk



Promoted a performance-oriented culture with a focus on strong ethics, doing the right thing and implementing a balanced scorecard across the organisation, along with clearly defined benefits and rewards policies

Strengthened our financial foundation to deliver sustainable growth



Achieved **significant improvements in asset quality**, contributing to our better credit profile and outlook

Investment grade credit ratings: *upgraded* by Moody's to Baa3/Positive, *affirmed* by Fitch at BBB+/Stable



Successfully raised Additional Tier1 capital in 2023

Rights issue to be completed by Q3'25 to further strengthen capital position and enhance resilience to any adverse macro-financial events



Ensured a **robust liquidity position** with access to **diversified sources of funding** at all times



Diligently and responsibly executed our business strategy to reignite UAB's growth journey with an optimized level of risk to generate and deliver sustainable returns to our shareholders

UAB's turnaround strategy has delivered a strong foundation for growth ahead, ensuring sustainable growth and stability

Multiple growth-accelerating initiatives to scale-up and diversify product offering



WHOLESALE BANKING



Bespoke financial advice and solutions to medium and large companies, including select sovereigns and GREs

- Deepening share of wallet with existing client relationships
- Enhancing cross-sell via:
 - FX products 1 Cash management 1 Trade finance business Employee banking propositions to corporate clients
- Providing enhanced levels of service with minimal TAT (turnaround time), focusing on onboarding profitable and credible customers
- Digital banking solutions: onboarding, mobile app, platforms to facilitate cash, trade, FX and VAM
- Continue to innovate, enhance and provide a comprehensive suite of products and services to meet the customer needs



Comprehensive suite of treasury products for institutional and corporate clients, and high networth individuals

- Enhance cross-sell across wholesale banking clients
- Launch innovative deposit products
- Rationalise our liabilities and optimise funding costs
- Diversify funding profile across tenors and sources (short-term/ medium-term)
- Active management of the investment portfolio to optimise liquidity, enhance yield and ensure prudent risk management



BANKING

RETAIL



Be the bank of choice for families looking for simple, convenient and transparent banking services

- Grow customer base and enhance sales capabilities through staffassisted and direct digital acquisition modes
- Cross-sell retail products to corporate clients' staff (Employee Banking Solutions)
- Launch innovative retail products and services catering to focused target segments (mortgages, personal loans and credit cards)
- Improve customer experience through best-in-class mobile banking, simplified processes, and efficient contact center capabilities, while ensuring full compliance with regulations (CPR)
- Explore partnerships to enhance Premium Banking proposition

ISLAMIC BANKING (WINDOW)

Be the preferred partner of our customers for Shar'ia compliant products and services

• Focus on cross-sell to existing clients by launching new and innovative products and services; focus on fee generating offerings

Increase new-to-bank clients including high networth clients through Sadara banking
Automation initiatives to streamline processes, enhance productivity and optimise costs

ENABLEMENT FUNCTIONS

- Information Technology
- Operations

- Human Resources
- Finance & Investor Relations

- Internal Audit
- Risk Management

- Credit
- Legal & Compliance

Customer-focused approach and Sustainability (ESG) embedded in everything we do

5 Robust fundamentals with strong financial performance



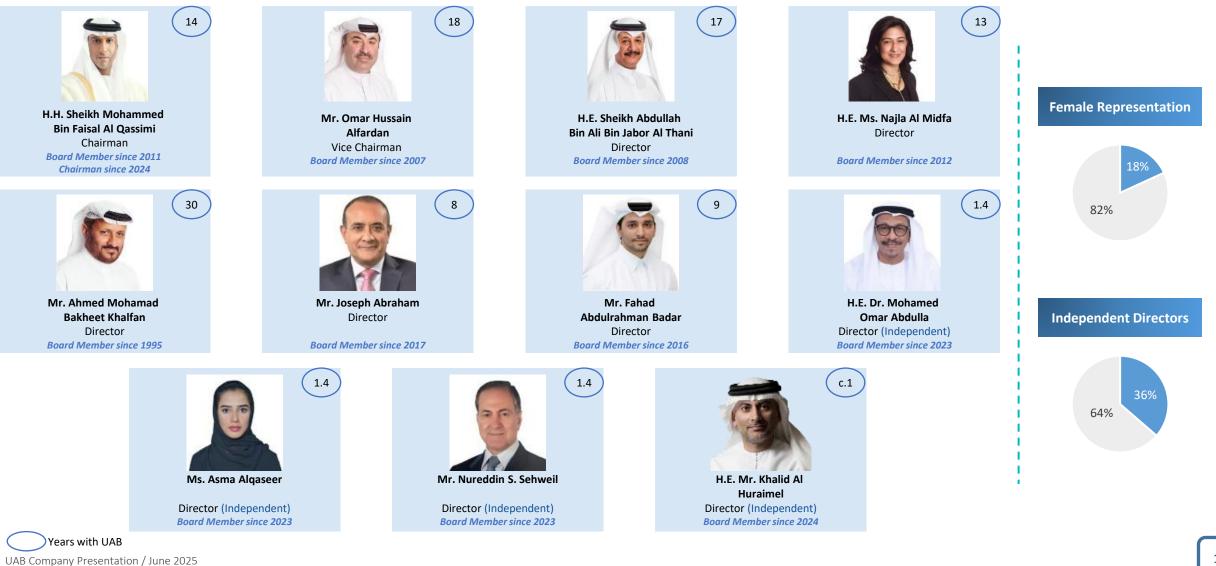
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6 Experienced Board to achieve strategic objectives (1/2)

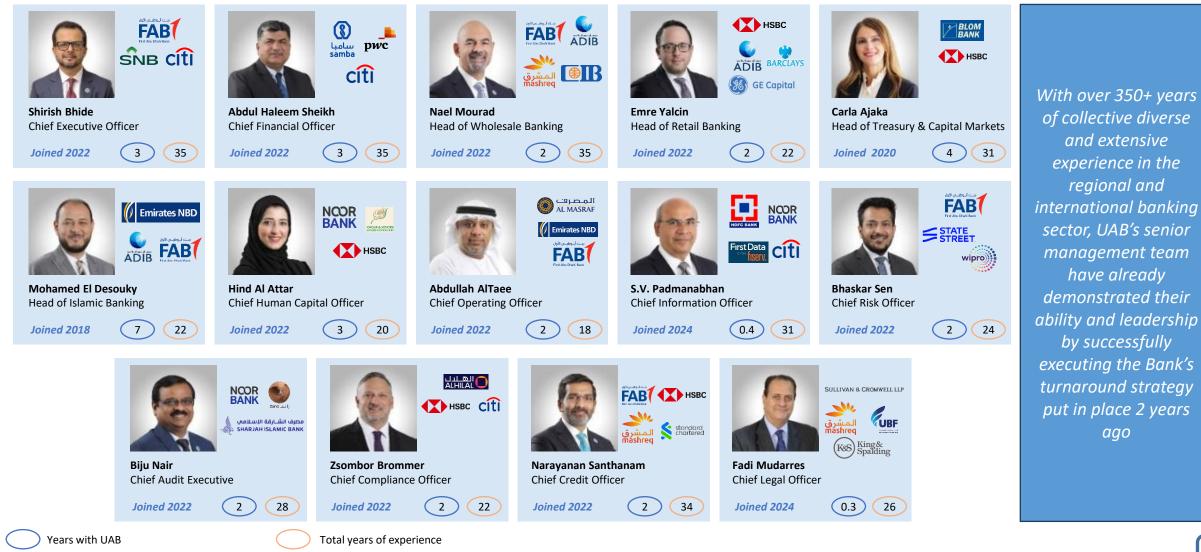
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Board of Directors





Senior Management



UAB is focused on delivering sustainable growth and shareholder returns, leveraging the robust foundation built







Well-positioned to transform progress into momentum ahead ...

Q1'25 Financial Update

Q1'25 performance sets the foundation for a solid 2025 ahead



Q1'25 earnings growth led by increase in assets and strong recoveries



- Growth in non-interest income offsets decline in NII due to adverse impact of interest rate cuts last year
- Solid execution of a robust lending pipeline coupled with strong liquidity drives asset growth
- Asset resolution and recovery efforts lead to net reversal in impairment charges for the 4th quarter in a row

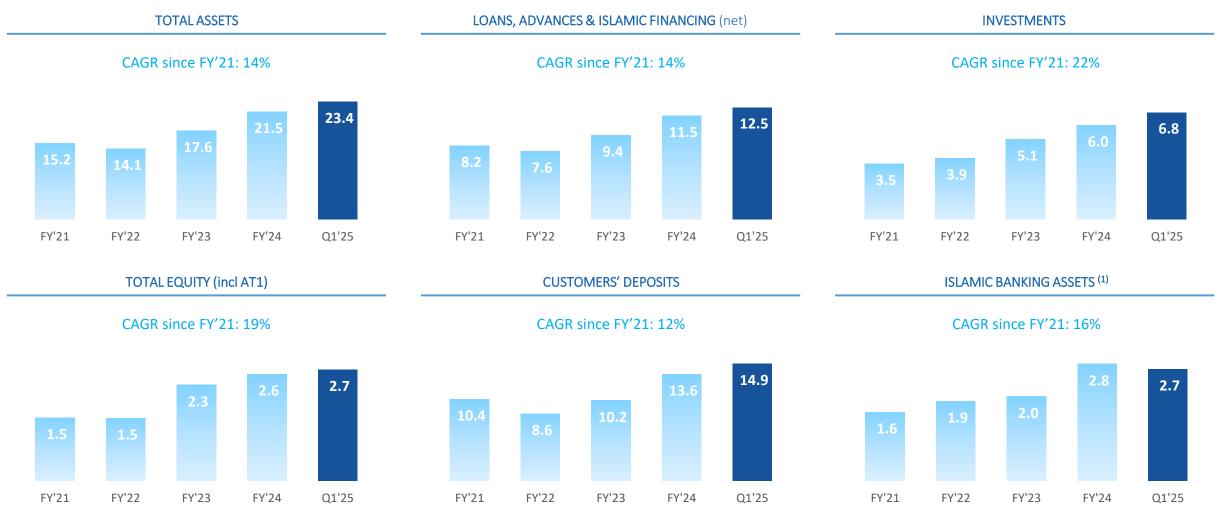




Robust execution of the turnaround strategy drives impressive asset growth supported by a diversified funding mix, ...

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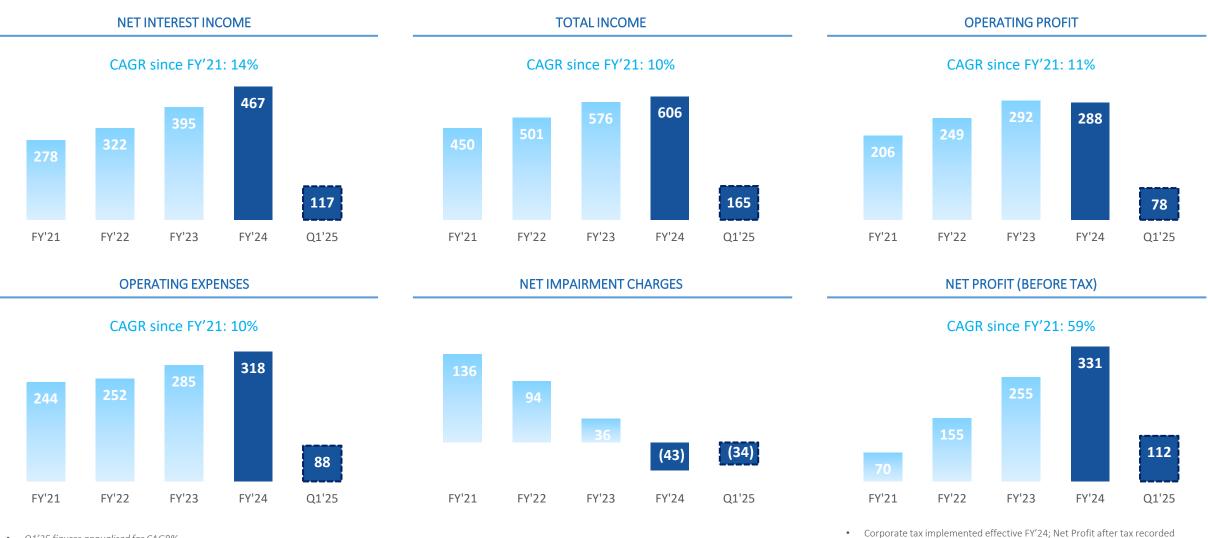
All figures in AED Billion



(1) Islamic Banking Assets includes eligible balances in Due from Banks, Sukuks and Islamic financing receivables

... delivering strong growth in income and profits,

All figures in AED Million



• Q1'25 figures annualised for CAGR%

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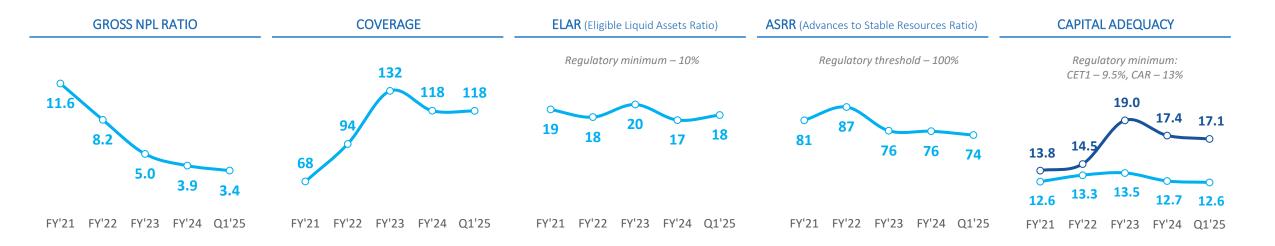
for FY'24 at AED 301Mn (+18% yoy), for Q1'25 at AED 102Mn (+49% yoy)

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... and improving key performance indicators

All figures in percentage (%)





• Q1'25 figures annualised where relevant

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Indicative Transaction Timeline and Use of Proceeds

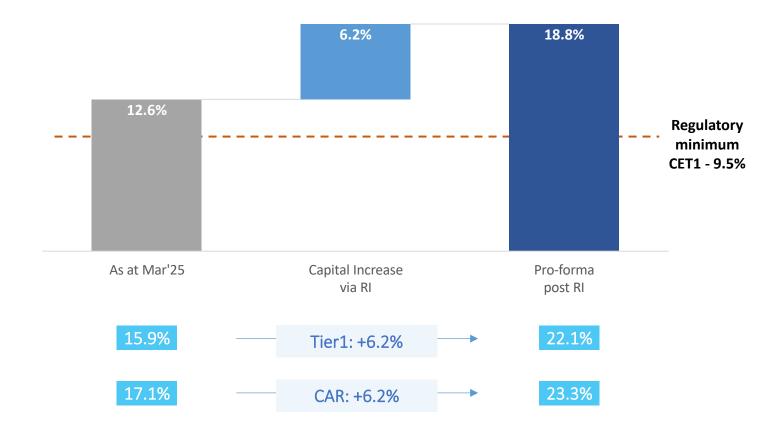


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Pro-forma Capital post rights issue and use of proceeds



CET1 Capital



The Bank intends to use the net proceeds raised from the Rights Issue to strengthen the Bank's capital position and enhance its financial resilience to adverse macro-financial shocks, with the aim to:

(i) strengthen the Bank's balance sheet by enhancing the ability to meet regulatory requirements and withstand unforeseen economic challenges, and

(ii) achieve balanced asset growth in line with the approved strategy of the Bank's Board of Directors, which would result in more sustained profitability

Increase in capital ratios will also enhance our credit profile and support gradual improvement in UAB's credit ratings

Appendix – Summary Financials

Summary financials – Income statement and related ratios



Income statement highlights (AED Million)	Q1'25	%chg vs Q1'24	2024	%chg vs 2023	2023	%chg vs 2022	2022	%chg vs 2021
Net Interest Income	117	(11)	467	18	395	23	322	16
Non-Interest Income	48	(53)	139	(23)	182	1	179	4
Total Income	165	1	606	5	576	15	501	11
Operating Expenses	(88)	13	(318)	12	(285)	13	(252)	3
Operating Profit	78	(9)	288	(1)	292	17	249	21
Net Impairment loss	34	(415)	43	(218)	(36)	(61)	(94)	(31)
Profit before tax	112	49	331	30	255	65	155	120
Taxes	(10)	49	(30)	na	-	nr	-	nr
Net Profit after tax	102	49	301	18	255	65	155	120
Key Ratios (%)	Q1'25	-	2024	-	2023	-	2022	-
Net Interest Margin (NIM)	2.47		2.7	-	3.1	-	2.6	-
Cost-Income ratio	53		52.5		49.4		50.3	
Cost of Risk (CoR)	(1.10)		(0.5)	_	0.4	_	1.0	-
Return on Shareholders' Equity (RoSE)	20.0		16.1	-	15.8	-	10.3	~
Return on Assets (RoA)	1.8		1.5		1.6		1.1	

Summary financials – Balance sheet and related ratios



Balance sheet highlights (AED Billion)	Mar-25	%chg vs Mar'24	Dec-24	%chg vs Dec'23	Dec-23	%chg vs Dec'22	Dec-22	%chg vs Dec'21	
Total Assets	23.4	31	21.5	22	17.6	25	14.1	(7)	
Loans, advances & Islamic financing	12.5	31	11.5	23	9.4	23	7.6	(7)	
Investments	6.8	29	6.0	18	5.1	31	3.9	10	
Customers' deposits	14.9	40	13.6	33	10.2	19	8.6	(18)	
of which CASA deposits	5.3	45	4.6	22	3.7	22	3.1	(1)	
Total Equity (incl AT1)	2.7	13	2.6	11	2.3	53	1.5	(1)	
Key Ratios (%)	Mar-25		Dec-24	_	Dec-23	-	Dec-22	_	
Gross Non-performing loans ratio (NPL)	3.4		3.9	_	5.0	_	8.2	_	
Provision coverage	118		118		132		94		
Provision coverage (incl collaterals)	175		172		200		163		
Advances to Stable Resources ratio (ASRR)	74		76		76		87		
Eligible Liquid Assets ratio (ELAR)	18		17	_	20	_	18		
CASA%	36		34	_	37	_	36		
Common Equity Tier 1 (CET1) ratio	12.6		12.7		13.5	_	13.3		
Tier 1 ratio	15.9		16.2		17.8	_	13.3		
Capital Adequacy ratio (CAR)	17.1		17.4	_	19.0	_	14.5		



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For more information on the UAB Rights Issue 2025, please visit our corporate website <u>www.uab.ae</u>

For any further queries, please contact UAB Investor Relations ir@uab.ae



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